

**College Council Meeting
April 16, 2015**

Present: President Christian, Mr. Basch (acting as chair), Dr. Venables, Mr. DiCarlo, Mrs. Kuhlmann, Mr. Catalinotto, Mr. Abt (phone), Mr. Cozzolino (phone), Mr. Law (phone), Mr. Okundaye (Student Association president), Dr. Anderson (faculty representative); Vice Presidents Halstead, Marks, Rooney, Eaton, and Wright. Guests: Ms. Laura Barrett, dean, College of Liberal Arts and Sciences

The meeting was called to order at 3:05 p.m. The Council approved the minutes of the March 5, 2015, meeting.

Chairman's Report: Mr. Basch opened and stated that he would serve as acting chair for the meeting since Mr. Abt was away. Mr. Basch said that he's been affiliated with SUNY New Paltz for 30 years and was pleased to lead the meeting. He noted that Dean Barrett would give a presentation about liberal arts and sciences, and also reminded the Council about attending the upcoming commencement ceremonies.

President's Report: President Christian stated that we had a very successful "Accepted Student Day" on March 28 and another coming up on April 18. This is part of the College's work to help students (and their parents) decide on New Paltz among the average 6-8 schools that students now consider. The president noted that application numbers have been strong, but "yielding" those students is the challenge that we face between now and the start of fall semester. The number of paid deposits has been tracking closely with last year's pattern. Where we stand after May 1 will be most telling. This is the national date for students to declare their intentions, even though we receive applications and accept students right up to the start of fall semester.

President Christian shared that the Admissions staff had done a tremendous job in a challenging environment, and the entire campus community pitched in to help prospective students and their parents learn about the tremendous opportunities available to students at New Paltz. The College is extremely attentive to its recruitment efforts because of heightened concern across the higher education landscape about declining enrollments because of demographic, economic, and other forces. Those forces are perhaps especially apparent in the Northeast. With 75% of the College's core instructional budget coming from tuition (only 25% from taxpayer revenues), SUNY New Paltz's budgetary health is sharply dependent on enrollment.

The enacted state budget for next year includes the 5th year of the five-year rational tuition increase (\$300 for in-state students). The net effect of tuition increase, virtually no new taxpayer revenue, and multiple financial commitments (including increased TAP support, salary increases negotiated at the state level, new positions committed to the new mechanical engineering program) is that our budget for next year will be essentially flat, with little flexibility to invest in new positions and programs. We are in the process now of scrutinizing pending vacancies from retirement, resignation, and non-renewal to reallocate them from areas of declining enrollment to departments and programs where instructional demand is greatest.

President Christian noted that the Council may have read about a recent student protest about tuition increases. The president provided members with copies of a recent message sent to the campus community that is a response to the concerns and issues the students' expressed.

This fiscal year's fund-raising total as of April 1 is more than \$2.5 million, including bequests (booked using standard industry protocols). This compares with \$1.2 million last year at this time.

The president shared that one of the College's really important strategic plan goals is figuring out ways to better engage alumni in the life of the institution. This year, the campus acted on many exciting initiatives to meet this goal, including:

- Hosted several outstanding "President's Roundtables" that bring successful alumni or other supporters together with students, helping our students gain important career and life guidance as we build new relationships with people who may support the College.
- Organized and hosted a summit entitled "Successful Women: What Does it Take?" We welcomed 32 women scholars and business leaders, most of them New Paltz alumnae, who spoke with students and responded to their questions in five panels organized by the five academic units. Our students, women and men, engaged actively in these discussions and flocked to speak individually with the panelists.
- Identified at least six potential new members of the Foundation Board, who will be asked this spring to join.
- Launched a "100 Days Senior Celebration" on February 6 to help graduating seniors think about sustaining connections to the College after graduation.
- Alumni Relations, partnering with the Career Resource Center, placed 29 first-year students in internships with alumni-employees. The two units are planning an "Alumni Discovery" program in which a select team of students will conduct up to 500 interviews with alumni during summer 2015 to gain insights into alumni perceptions of their New Paltz education and help connect them to the College. Students will receive compensation and a great experience.
- Planning multiple alumni gatherings across New York and the U.S.

SUNY New Paltz has earned a "Silver" STARS rating (Sustainability Tracking, Assessment, and Rating System), a program of the Association for the Advancement of Sustainability in Higher Education (AASHE). STARS assesses sustainability performance in academics, campus and public engagement, operations, and planning and administration. The STARS data give us the opportunity to track development of sustainability initiatives over time, and benchmark our work to other institutions, providing a path for us to move towards STARS Gold.

Mr. Basch said that the Foundation has accomplished great work that he is both fond of and thankful for. The board has dedicated considerable energy focused toward fundraising and making the institution better always. He thanked the president, Vice President Marks, and the board for their success in this area.

Mr. Abt echoed Mr. Basch's comments and noted that the College's fundraising efforts should work very well for the large alumni base that New Paltz has. President Christian thanked the members for their support and recognition.

Mr. Abt asked what the graduation rates are for full-time New Paltz students. President Christian replied that the College's 4-year rate is 55% and 6-year rate is 73%. He also noted that these are narrow measures of institutional success as the metric looks at only first-year students. Transfer students are not reflected in graduation statistics.

Vice President Eaton stated that the national average 4-year graduation rate at public and private universities is 29%; 6-year is 55%. President Christian said the College has a real opportunity to increase its 4-year rate and bring it closer to the 6-year rate. This can be achieved by identifying course bottlenecks, supporting students, and increasing curricula.

Mr. DiCarlo asked how this year's 4-year graduation rate compares with 30 years ago. Vice President Eaton replied that the 4-year graduation rate in 1980 was below the national average at approximately 19-20%.

Dr. Anderson inquired about first-year retention rate statistics. Vice President Eaton replied that the overall first-year retention rate is 90%. President Christian concurred with the overall rate and added that the retention rate for African American students is 92%, EOP students 91%, and Latino students 91%.

Mr. Okundaye asked about sophomore retention rates. The president said that the College was looking into those statistics as well.

Dr. Laura Barrett: Dr. Barrett thanked the Council for the opportunity to speak about the College of Liberal Arts and Sciences (LA&S). She has been dean at SUNY New Paltz for eight months after serving as dean for five years at another public university in Georgia. Dean Barrett provided an overview of her unit and discussed specific initiatives and programs of interest. See attached PowerPoint presentation.

There are 17 departments, 21 major programs, and more than a dozen concentrations in LA&S. Dean Barrett also noted that LA&S has approximately 2,700 student majors with 43% residing on campus, and 51% of New Paltz's total student credit hours. Students can choose from nearly three dozen minors, including interdisciplinary programs in Asian Studies, Black Studies, Evolutionary Studies, Latin American & Caribbean Studies, and Women's, Gender and Sexuality Studies. Many students also choose to double major or combine minors during their studies.

Dean Barrett said that LA&S has maintained fairly even enrollment across programs with a few notable exceptions. For example, the Public Relations concentration within Communication has grown by 50% in the last three years. Communication Disorders continues to be one of the most sought after programs in the College and the Deaf Studies minor is the most popular minor at New Paltz. And next spring, the Speech, Language and Hearing Center will be renovated, increasing capacity for the graduate program.

The dean described a number of noteworthy LA&S initiatives to the Council, including:

- This year, the College hired its first digital humanities faculty member, who will work with faculty across the campus to create an interdisciplinary scholarship center.
- Two years ago, a Global Information Systems (GIS) specialist joined the geography faculty to work with faculty and students to expand GIS opportunities.
- In the past year, Languages, Literatures and Cultures worked with the Center for International Programs to bring two languages to the College – Arabic and Portuguese.
- The Department of Political Science boasts some of the College's most unique experiential learning programs, including Model European Union.
- Psychology and Sociology are among the most popular programs and also offer great experiential learning opportunities, including a minor in Disaster Studies through the Institute for Disaster Mental Health (IDMH). IDMH also launched a new advanced certificate in trauma and mental health.

Dean Barrett said that many programs also sponsor lectures, presentations and conferences that can appeal to the entire College. For example, this year, LA&S welcomed environmentalist Bill McKibben to campus, Evolutionary Studies hosted a spring seminar series, Women's, Gender and Sexuality Studies hosted a conference on Sex, Power and Money, and IDMH held its annual conference with this year's focus on responding to climate change.

The dean ended her presentation with a focus on the LA&S strategic plan. The plan outlines goals, including increasing student/faculty research and faculty team-taught classes, and enhancing the quality of the academic experience for students and faculty. The document will help streamline LA&S work and counter the perception that the liberal arts are impractical and out of touch.

Mr. DiCarlo asked if the College still had a legislative internship with Albany. Dean Barrett replied no. The president said that the NYS Assembly has its own program in which New Paltz students participate.

Mr. DiCarlo asked if there has ever been an attempt to get more right, conservative speech on campus. The dean replied that we do not discourage anybody from bringing different viewpoints on campus. Mr. DiCarlo asked if we are reaching out for alternative views. Mr. Okundaye replied that it would be useful to hold an event with speakers who offer differing points of view. Students could see what a real political debate looks like outside of college.

Mr. DiCarlo stated that people are afraid of speaking out and that he is concerned students who may have minority viewpoints do not have the opportunity to have their voices heard. He noted that this may especially be the case at liberal arts colleges where discussion and free expression of ideas on the conservative spectrum may be hampered. Dean Barrett emphasized that liberal and liberal arts colleges are two very different things.

Budget Update: See attached PowerPoint slide. Vice President Halstead stated that the College achieved its target for tuition collections for 2014-2015, and will exceed the target by \$1.2-\$1.5 million. The additional revenue will be deposited into a one-time funds account. The vice president noted that expenditures are well-below the personal service expenditure allocation, but

slightly above the temporary service allocation. She noted it is natural to see a “see-saw” between these two numbers. Vice President Halstead also stated that utility expenditures are doing really well and are currently under the utilities target for this year, primarily due to lower costs compared with last year.

Mr. Basch concluded noting that this was the last Council meeting of the academic year. He wished everyone a good summer. The meeting adjourned at 4:14 p.m.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Richard Winters", with a stylized flourish at the end.

Richard Winters
Community & Government Relations Associate

Liberal Arts & Sciences: An Overview



Majors

Anthropology

Asian Studies

Black Studies

Communication Disorders

Communication Studies

- Concentrations: Interpersonal/ Intercultural Communication, Organizational Communication, and Public Relations

Digital Media Production

Economics

- Concentrations: General, Business, and International Economics

English

- Concentrations: General, Creative Writing, and Graduate Preparatory

French

Geography

- Concentrations: General, Planning, and Environmental

History

International Relations

Journalism

Latin American & Caribbean Studies

Media Management

Philosophy

Political Science

Psychology

- Concentrations: Industrial and Organizational Psychology, Psychobiology

Sociology

- Concentrations: General, Criminology, and Human Services

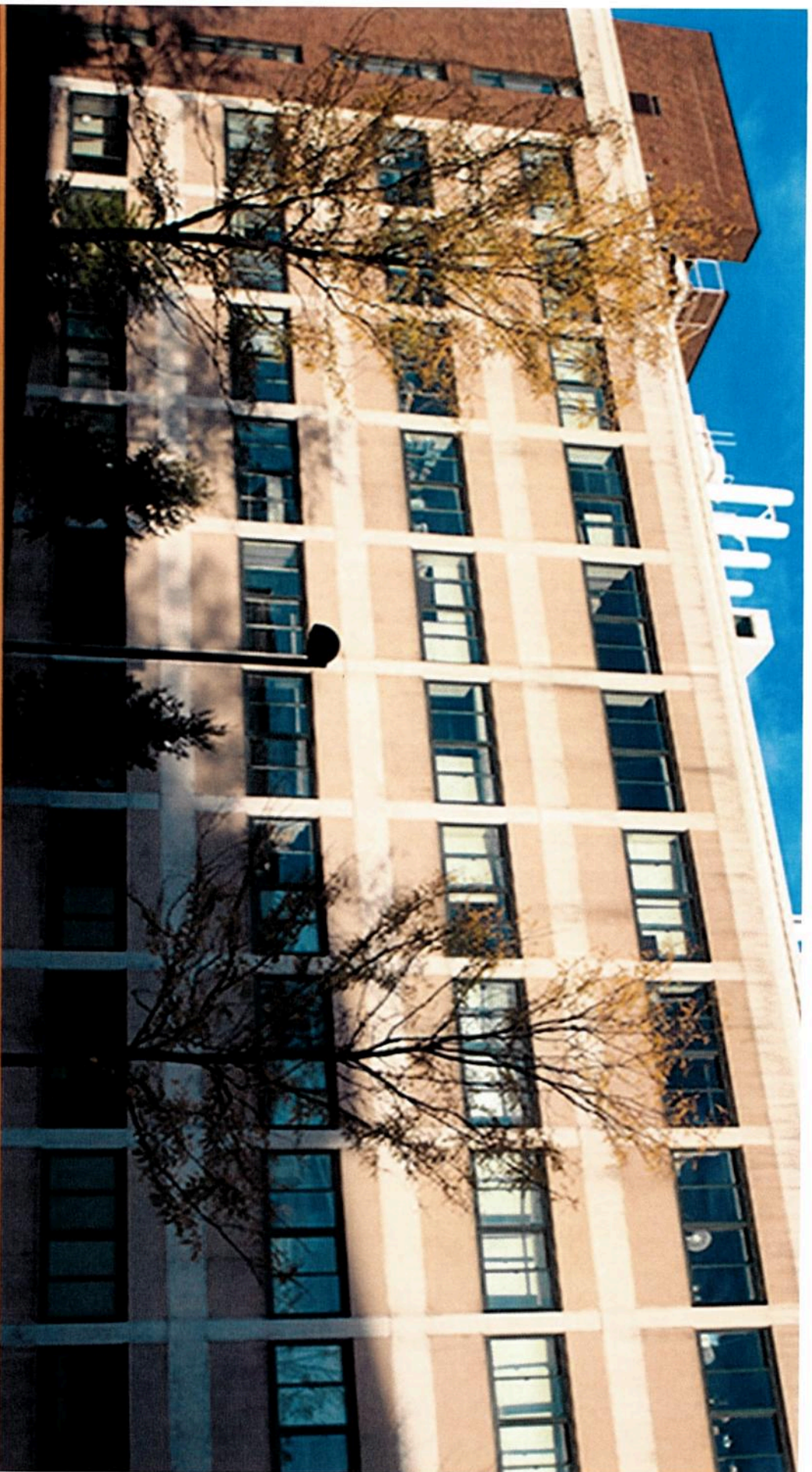
Spanish

Women's, Gender & Sexuality Studies



Minors

Anthropology	Evolutionary Studies*	Native American Studies*
Ancient Studies	Film & Video Studies*	Philosophy
Asian Studies*	French	Political Science
Black Studies	Geography	International Relations
Communication Studies	German	Law & Politics
Creative Writing	History	Psychology
Deaf Studies*	Italian Studies	Industrial & Organizational Psychology
Disaster Studies*	Jewish Studies*	Religious Studies*
Economics	Journalism	Sociology
English	Linguistics*	Spanish
Environmental Studies*	Latin American & Caribbean Studies	Women's, Gender & Sexuality Studies
	Medieval/Early Modern Studies*	<i>*Interdisciplinary Minors</i>



Growth & Innovation

Growth & Innovation

Departments of Communication/Digital Media & Journalism

- 50% growth in 5 years
- Growing public relations concentration
- Equipment upgrades

Department of Communication Disorders



Growth & Innovation

- Curricular Revision
- Digital Humanities
- Geography
- Languages, Literatures & Cultures



PUC-Rio graduate student Veronica Gomes Afonso (center) leads a classroom discussion in Portuguese.

Growth & Innovation

- Political Science
 - Model EU
- Psychology and Counseling
 - IDMH: Advanced Certificate in Trauma & Disaster Mental Health (online program)
- Sociology

New Palitz students participate in the Model European Union.





Students

Students

Experiential Learning

- Global Engagement Program
- Disaster Mental Health trip to Israel
- United Nations Semester Program
- Harvard Model UN

Disaster Mental Health students with a reinforced concrete shelter near cattle pens at Kibbutz Saad.



Students

Internships

- **204** students enrolled in internships this spring; **136** in fall
- Offering LA&S Summer Internship Scholarships in Summer 2015, all funded by Jeff Korn, an alumnus of LA&S
- Amanda Ruschak (Public Relations) - Kingston Land Trust
- Sam La Covara (Women's, Gender & Sexuality Studies) – Crime Victim's Assistance Program
- Danielle Halikias (History) – Vassar Brothers Medical Center

Field Experiences

- Kaitlyn Lavacca (Sociology – Human Services) – New Paltz Youth Program, Step One at the North East Center for Special Care
- Monica Glosque (Sociology – Human Services) – Family of Woodstock, Midway; Center for Spectrum Services

Students

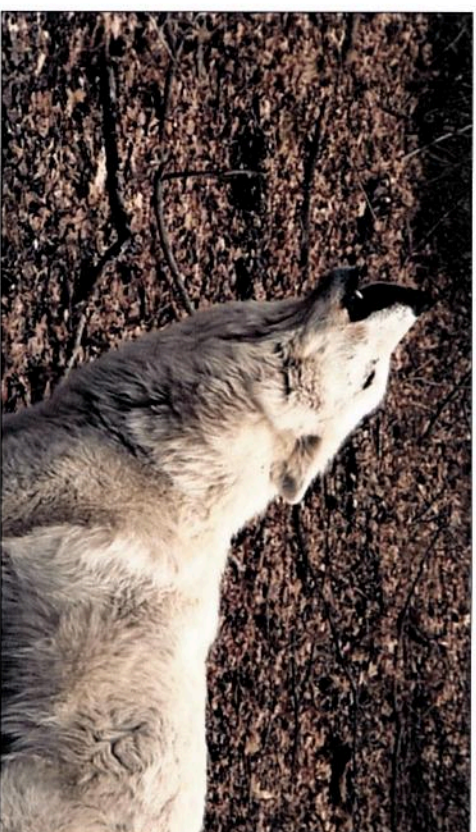
Study Abroad

- | | | |
|---|--|--|
| • London Theatre Seminar | • University of Limerick (Ireland) | • Italian Language Studies at the University of Urbino (Italy) |
| • London Art Seminar | • Jamaica Service-Learning Program (Jamaica) | • Universidad Pontificia Comillas (Spain) |
| • Université de Franche Comté (Besancon, France) | • Cardiff University (UK) | • Victoria University (Melbourne, Australia) |
| • Universidad de Sevilla (Spain) | • Pontificia Universidad Católica Argentina | • Victoria University (Madrid (Spain) |
| • German Language Studies at Kapito Language School (Germany) | • University of Dundee (UK) | • Universidad Carlos III de Madrid (Spain) |
| • Spanish Language Studies at Universidad de Oviedo (Spain) | • International Social Welfare in South Africa | • National Taipei University (Taiwan) |
| • Charles University (Prague, Czech Republic) | • Curtin University (Perth, Australia) | • Meiji University (UK) |
| • Kingston University (UK) | • Nagasaki University of Foreign Studies (Japan) | • Middlesex University (UK) |
| • Universidad de Especialidades Espiritu Santo (Ecuador) | • University of Huddersfield (UK) | • Victoria University (New Zealand) |
| | • Dankook University (Korea) | • American University in Cairo (Egypt) |

Students

Awards and Honors

- Digital Media Production students' film "Waning Wolf" named an Official Selection at Woodstock Film Festival.



- Brenna McCaffrey '14 (Anthropology, Women's, Gender & Sexuality Studies) earned Undergraduate Sylvia Forman prize from the Association for Feminist Anthropology in December.

McCaffrey (right) with mentor Meg Devlin O'Sullivan

Students

Living and Learning Communities

- East-West
- Romance Languages

New in 2015-16:

- LGBTQ
- Sustainability/Environmental Studies





Faculty

Faculty

2014 Provost Awards for Faculty Excellence

- Hamilton Stapell (History) – Teaching Excellence
- Eve Waltermaurer (Sociology) – Excellence in Scholarly/Creative Activity
- Navin Viswanathan (Psychology) – Outstanding Pre-Tenure Faculty

2014 LA&S Teacher of the Year

- Penny Freel (English)

Faculty

Team-Taught Courses

- “Inequality, Gendered Violence, and Migration in Guatemala”
 - Annee Roschelle and Luz Porras (Sociology and Languages, Literatures, and Culture)
- “Climate Change Science, Politics, and Policy”
 - Dan Lipson and Rosemary Millham (Political Science and Secondary Education)
- “Inside Out” course at the Brookwood Center in Sullivan County
 - Alexandra Cox and Karanja Carroll (Sociology and Black Studies)

Faculty

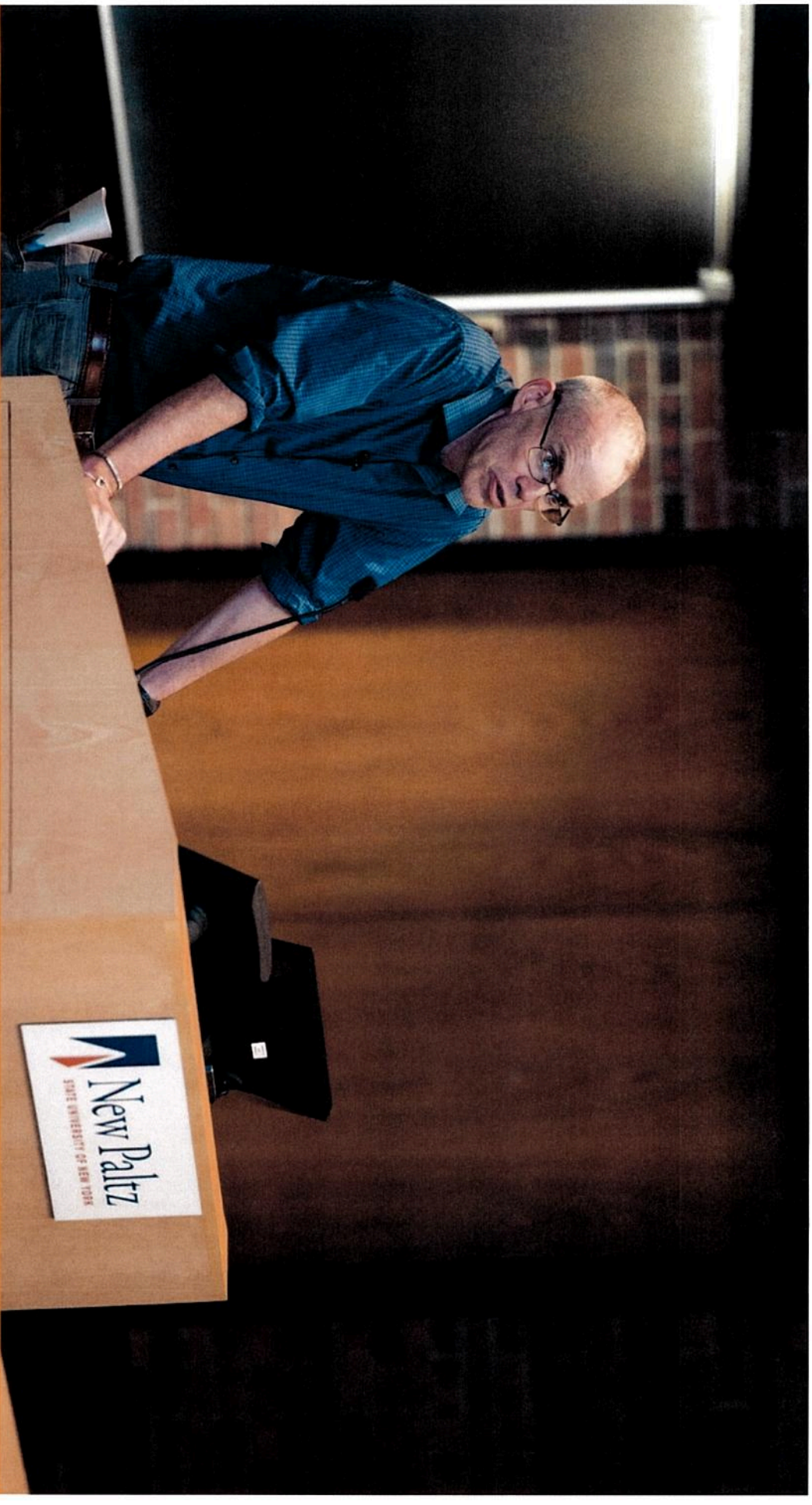
Faculty Publications

- Elstein, David. *Democracy in Contemporary Confucian Philosophy*. New York: Routledge, 2014.
- Geher, Glenn. *Evolutionary Psychology 101*. New York: Springer, 2014.
- Halasz, Judith R. *The Bohemian Ethos: Questioning Work and Making a Scene on the Lower East Side*. New York: Routledge, 2015.
- Jacobs, Jaap and L.H. Roper. *The Worlds of the Seventeenth-Century Hudson Valley*. Albany: State University of New York Press, 2014.
- Meeker, Lauren. *Singing Sentiment*. Color DVD, 43 minutes. Berkeley: Berkeley Media LLC, 2014.
- Phillips, Lisa A. *Unrequited: Women and Romantic Obsession*. New York: HarperCollins, 2015.

Faculty

Faculty/Student Collaborations

- Johnsen, L.L., Guitar, A.E., and Geher, G. (2015). "Divorce patterns and the male-to-female mortality ratio: is midlife crisis the death of men?" The Journal of Evolutionary Studies Consortium, 6(2), 33-41.
- Lewis, Dylan and Meeker, Lauren. "CQ...CQ...CQ...Who's Your Elmer?" (2013). 30:21. (Filmed screened through RSCA on campus. Currently seeking distribution deal.)
- Nelson, L. 2013. "English Loan Words in Mandarin Chinese: Phonology vs. Semantics." In Proceedings of the National Conference of Undergraduate Research. University of Wisconsin, La Crosse. 11-13 April.
- Nystrom K.C., Mackey A. 2014. "Dissection and surgery at the Erie County Poorhouse." Presented at the 83rd Annual Meeting of the American Association of Physical Anthropologists, Calgary, Alberta Canada, April 8-12.
- Cyrus Mulready and students from his Spring 2013 and 2015 Honors seminar, "The Materials of History, Thought, and Art," collaborated on the online exhibit, "Storyed Objects: a Material History of New Paltz." The site is hosted by the Southeastern New York Library Resources Council's *Hudson River Valley Heritage* project, which is catalogued by WorldCAT.



Presentations & Lectures

Presentations & Lectures

THE COLLEGE OF LIBERAL ARTS & SCIENCES PROMPTLY WELCOMES
"AMERICA'S MOST INFLUENTIAL ENVIRONMENTALIST"



BILL MCKIBBEN

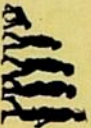
ON TO NEW YORK: WHY THE CLIMATE MOVEMENT IS THE MARCH

The Boston Globe has called Bill McKibben "probably America's most important environmentalist." He published the 1988 book *The End of Nature* and has since become one of the most influential writers for a general audience. He is a founder of 350.org, the first planet-wide, grassroots climate change movement.

**TUESDAY, SEPTEMBER 16
7:45 PM - LEONARD CENTER 100
FREE, OPEN TO THE PUBLIC**

New Palz
THE COLLEGE OF LIBERAL ARTS & SCIENCES

EVOLUTIONARY STUDIES SEMINAR SERIES SPRING 2015
DARWIN'S BIG IDEA MEETS THE HUDSON VALLEY



February 9
Patricia Wiegman, Ph.D.
LEARNING, EVOLUTION, AND ECOLOGY
Sage Baskin Library - Department of Anthropology
6:00 - 7:00 PM, LC 102

February 23
Kara Delafra, Ph.D.
SONGS AND THE SUBURBS: WHAT SONGS CAN TELL US ABOUT COMMUNICATION AND CONSERVATION
Sage Baskin Library - Department of Biology
6:00 - 7:00 PM, LC 102

March 9
Dan O'Brien, Ph.D.
311 HOURS AND THE MAINTENANCE OF THE HUMAN COMMONS: EXAMINING THE EVOLUTION OF POLICY AND THE EVOLVED HUMAN ANIMAL
School of Public Policy and Urban Affairs, Veterans University, Baiton
6:00 - 7:00 PM, Haves 10 Library - Department of Biology
6:00 - 7:00 PM, LC 102

March 23
David Danks, Ph.D.
PRIMATE EVOLUTION IN THE HUDSON VALLEY
Sage Baskin Library - Department of Anthropology
6:00 - 7:00 PM, LC 102

April 6
Margy Gelfin, M.A.
"FACEBOOK FRIENDS AND FISTS: PROPORTION, INTERGROUP COMPETITION IN THE COOL AGE"
Department of Anthropology
6:00 - 7:00 PM, LC 102

April 13
BRANDSINGING, REPRODUCTION, AND THE COSTS OF MATED PROXIMITY
Sage Baskin Library - Department of Anthropology
6:00 - 7:00 PM, LC 102

April 20
"THE EVOLUTIONARY PHYSIOLOGY OF BEHAVIOR"
Sage Baskin Library - Department of Anthropology
6:00 - 7:00 PM, LC 102

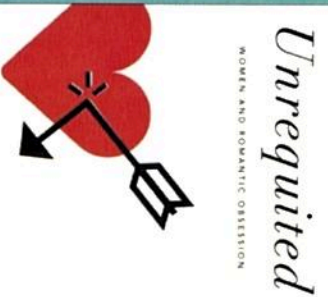
www.newpalz.edu/evos
For more information email webdesign@liberalarts.cuny.edu
The seminar will be held at 7:45 PM, LC 102, and is free and open to the public. The seminar is part of the Spring 2015 Evolutionary Studies Seminar Series. The seminar is part of the Spring 2015 Evolutionary Studies Seminar Series.

New Palz
THE COLLEGE OF LIBERAL ARTS & SCIENCES

Professor Lisa Phillips Book Signing

**February 17
6pm-8pm
Honors Center,
College Hall**

Food and refreshments will be served!



Unrequited
WOMEN AND ROMANTIC OBSESSION
LISA A. PHILLIPS

Lisa A. Phillips is the author of *Unrequited: Women and Romantic Obsession* (2015) and *Public Radio: Behind the Voices* (2006). Her articles have appeared in many national publications, including *The New York Times*, *Psychology Today*, *Cosmopolitan*, and *The Marketplace*, and other radio programs. She is a journalism professor at SUNY New Paltz.

A special thanks to the College Bookstore

New Palz
THE COLLEGE OF LIBERAL ARTS & SCIENCES

Bill McKibben 9/16/14

Spring Evos Seminar Series

Lisa Phillips 2/17/15

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DAVID F. MUSTARD
 PRESIDENT, CHINESE AMERICAN
 BUSINESS COUNCIL



Yaelin Xu
 PRESIDENT, CHINESE AMERICAN
 BUSINESS COUNCIL



DAVID F. MUSTARD
 PRESIDENT, CHINESE AMERICAN
 BUSINESS COUNCIL



Yaelin Xu
 PRESIDENT, CHINESE AMERICAN
 BUSINESS COUNCIL

Human Rights, Discrimination and the Law.

CULTURE+ PRACTICE IN THE U.S.+CHINA

MONDAY, APRIL 13, 2015 • 4:00 PM • STUDENT UNION BUILDING 62/63

Biographies

DAVID F. MUSTARD is President of the Chinese American Business Council, a national organization of Chinese American business leaders. He is also a member of the National Council on the American Chinese, a national organization of Chinese American professionals. David is a frequent speaker at conferences and seminars on Chinese American business and culture. He is also a member of the National Council on the American Chinese, a national organization of Chinese American professionals. David is a frequent speaker at conferences and seminars on Chinese American business and culture.

Yaelin Xu is President of the Chinese American Business Council, a national organization of Chinese American business leaders. She is also a member of the National Council on the American Chinese, a national organization of Chinese American professionals. Yaelin is a frequent speaker at conferences and seminars on Chinese American business and culture. She is also a member of the National Council on the American Chinese, a national organization of Chinese American professionals.



New Palz



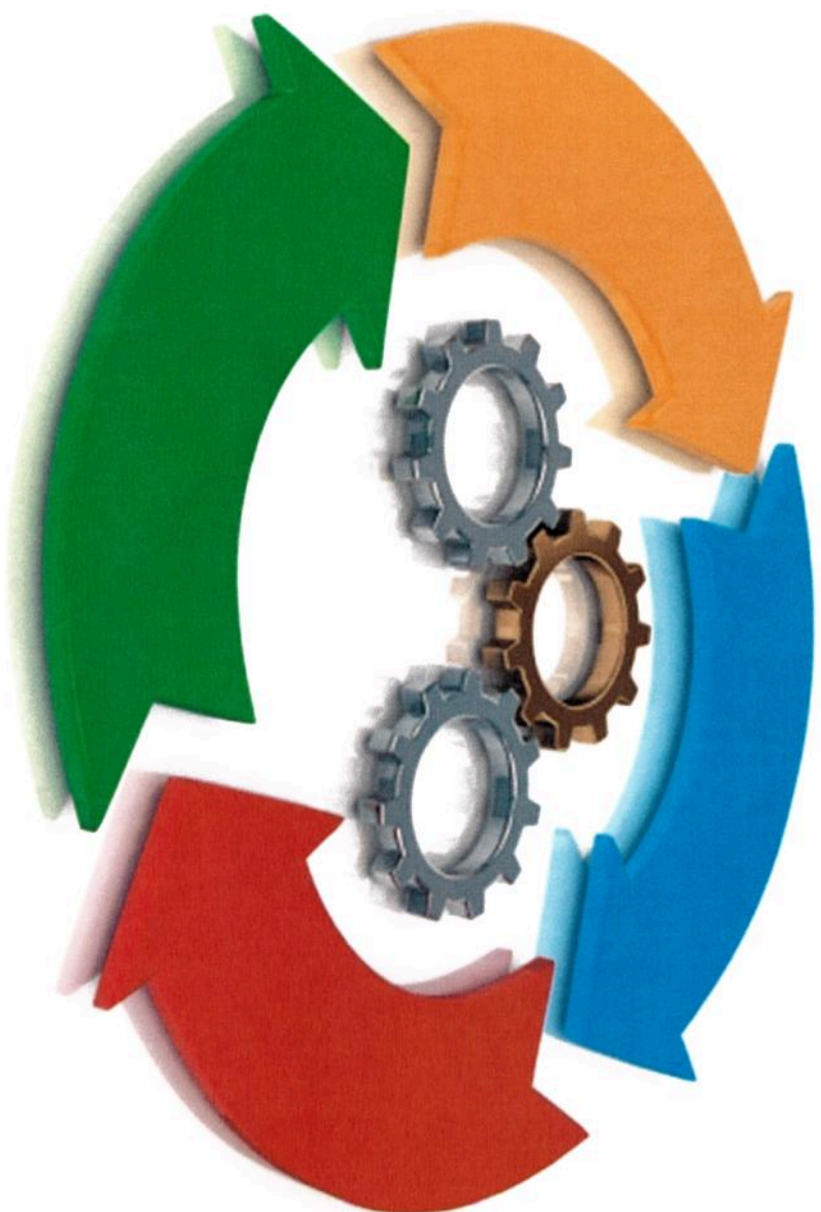
Regina Calcaterra 3/11/15

Human Rights Panel 4/13/15

Alissa Quart 4/13/15

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IDMH 4/17/15



LA&S Strategic Plan


LA&S Strategic Plan

Proposed Initiatives

- Represent and promote the strengths of faculty and student research in contributing to the quality of teaching and learning
- Enhance quality of academic experience for students and faculty
- Articulate the LA&S story of liberal education for students and the public


Newsletter

- Published in fall and spring
- Email distribution to alumni, faculty, and staff
- Available for viewing online at <http://sites.newpaltz.edu/collegelasnewsletter/>

**NEWSLETTER**

College of
Liberal Arts & Sciences

NEWSLETTER HOME BLOG LAST VISIT




16 OCTOBER 2011

McKibben Urges Action on Climate Change

Target, the world's largest retailer, The End of Nature action and environmentalism. The Western world's climate on climate change, predictive and of civilization, do not know it, and subject to the world's climate.

[Read More](#)



21 OCTOBER 2011

A Letter from Dean Barrett

Barrett (Dean) Barrett, Dean of the Faculty in the College of Liberal Arts and Sciences, spoke at the "End of Nature" conference to transform a sustainable campus into a vibrant one. Barrett (Dean) Barrett, Dean of the Faculty in the College of Liberal Arts and Sciences, spoke at the "End of Nature" conference to transform a sustainable campus into a vibrant one.

[Read More](#)

Comments

No Comments

Contact Us

The college and its various departments

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Search



Potential Partnerships

Joint BA/MPA in Public Administration

- Partnership with the Roosevelt Institute at SUNY Albany

Autism Initiative

- Partnership with School of Education and School of Fine & Performing Arts

Budget Update

College Council

April 16, 2015

FY 14-15 Status of Core Instructional Budget
As of April 15, 2015

REVENUE

	<u>Budget</u>	<u>Actual</u>
Fall Tuition & Fees	\$ 24,369,250	\$ 25,091,228
Spring Tuition & Fees	\$ 24,982,950	\$ 24,343,902
Total Funded Generated by Campus Activities	\$ 49,352,200	\$ 49,435,130

State Support	\$ 16,207,000	\$ 16,207,000
Total Revenue	\$ 65,559,200	\$ 65,642,130

EXPENDITURES

	<u>Initial Budget</u>	<u>Actual</u>
Personal Service	\$ 51,964,582	\$ 38,734,071
Temporary Service	\$ 3,786,618	\$ 3,546,025
Utilities	\$ 2,902,200	\$ 1,232,302
Supplies, Travel, Contracts & Equipment	\$ 4,167,776	\$ 3,119,314
Tuition Scholarship	\$ 2,738,024	\$ 2,625,771
Total Expenditures	\$ 65,559,200	\$ 49,257,483