Increasing community capacity to support psychosocial and behavioural health interventions following disasters

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What is the Problem?

- The majority of people exposed to disasters recover fully from any psychological effects within one year
- 50% - 65% experience psychological responses to trauma that are subclinical, but still interfere with their quality of life
- 10 - 35% may require more intensive services
- Many do not self-identify as needing services
- Many will never seek formal help, or not until much time has passed
- For those who need help, post-disaster phase is important
- Community capacity is often stretched
- Funding is transient

Predicting Overall Severity of Impairment: Effects of Disaster Type

Effects of Mass Violence

- Disasters caused by human intent are more likely to result in severe impairment
- 39% of these samples evidence rates of psychopathology greater than 50%
- "Disasters of mass violence may be especially difficult for victims to comprehend or assimilate, making intrusion and avoidance symptoms more likely."
  (Norris et al., 2002)

Consequences Mass Violence

- Prevalence of post-disaster diagnoses: 10% to 36%
- Much reported subthreshold PTSD
- Very few participants reported no symptoms
- Effect sizes large and often persistent
- Local involvement and control are paramount
- Community members resent the media intrusion, the sense that they are being blamed for the violence, and the convergence of outsiders
- The reluctance of some members to focus on the event, while others need to, is consistent with community dynamics observed after other types of disasters
- Recovery in the context of public tragedies is complicated by competing political agendas and other social dynamics that are not yet well understood.

Risk Factors in Mass Shootings

Event-Related Factors:
- Level of exposure
- The perception that the incident:
  - Level of threat
  - Caused a great deal of harm
  - Was very upsetting
  - Created longitudinal problems
  - Was not accompanied by effective early support

Emotional Reactions:
- Guilt
- Resentment
- Insecurity

Pre-Existing Factors:
- Anxiety sensitivity
- Lack of social support
- Ruminative/avoidant coping
- Punitive attitudes toward crime
- Female gender
- Psychopathology

Post-Shooting Social Risk Factors
- Community fear of another shooting
- “We should have predicted or prevented the shooting or its impact”
- Community identity becoming linked with the shooting
- Viewing others with distrust
- Differences:
  - Willingness to participate
  - Coping strategies
  - Readiness to “move on”
  - Directly affected and indirectly affected

Post-Shooting Lessons Learned
- Early and proactive outreach should provide support and resources.
- Designated contact persons monitor needs and facilitate services.
- Secondary stressors include witnessing in criminal law trials, medical rehabilitation due to injuries, involvements in legal claims, extended media coverage of the event, and economic hardships.
- Repeat administration of a brief screening instrument can facilitate identification of needs and targeting of interventions.
- Promoting a positive recovery environment may also involve protecting survivors from punitive or blaming others, or an intrusive press.
- After school shootings, counsellors can:
  - Provide support when survivors meet with officials
  - Remind the caregivers of grieving children of the importance of reassurance, safety, routine, and honesty
  - Encourage family members to tolerate each other’s different grieving process

How Have We Tried to Find a Solution?
- Actively seek information
- Better structure the situation to plan for travel, etc.
- Divert attention (reframing, humor, acceptance)
- Have apprehensions circumscribed to actual threat rather than generalizing to similar situations
- Shift expectations about what to expect from day to day and about what is considered a “good day”

What Protects?
- Demographic/biological factors
  - Male gender
  - Greater education
- Social and emotional resources
- Personality factors
  - Low negative affectivity
  - Capacity for hope
  - Optimism
  - Emotional stability
  - Agreeableness
  - Perceived coping self efficacy
- Adaptive skills, ability to:
  - Reframe
  - Use distraction when appropriate
  - Fit coping strategy to the context
  - Make meaning of the situation based on personal values
  - Use positive religious strategies
  - Seek support from others

Coping Lessons from Terrorism Threat
- Actively seek information
- Better structure the situation to plan for travel, etc.
- Divert attention (reframing, humor, acceptance)
- Have apprehensions circumscribed to actual threat rather than generalizing to similar situations
- Shift expectations about what to expect from day to day and about what is considered a “good day”
Coping Lessons from Terrorism Threat II

- Shift priorities to focus more on quality time with family
- Create routines of living and not worrying beyond those routines
- Proceed with life necessities
- Maintain faith in God
- Maintain an "unyielding attraction for life." Shalev, 2003

Expert Consensus Guidelines

1. Be proactive, prepared, pragmatic
2. Be flexible and match services across time
3. Individuals and community
4. Do no harm
5. Local
6. Integrate
7. Stepped care
8. Spectrum

A Post-Disaster Stepped Care Model

- Informational Resources
- Psychological First Aid (PFA)
- SPR
- Mental Health Treatment

Why is it Hard to Implement Solutions?

What is Resilience?

Distraction:
- Disengaging attention
- Directing attention away

Forward Focus:
- Maintaining previous goals and plans
- Caring for others
- Reducing painful emotions
- Focusing on the fact that even if one was in a life-threatening situation, when they get triggered by reminders, they are now safe
- Using distraction and amusement
Community Resilience

“If you want to build a ship, don’t drum up people together to collect wood and don’t assign them tasks and work, but rather teach them to long for the endless immensity of the sea.”

Antoine De Saint-Exupéry

Five Empirically-Supported Principles: Framework for Intervention

- Connectedness
- Safety
- Self-Efficacy
- Calming
- Hope

Time as a Factor: First 2 Weeks

Accepted:
- Primary goals should be to promote safety, attend to practical needs, enhance coping, stabilize survivors, and connect survivors with additional resources
- Psychological First Aid and outreach appear evidence-consistent, non-harmful
- Not universally accepted:
  - CISD (given the negative findings and the findings re: worsening of symptoms)
  - CBT and EMDR may be contra-indicated, given that they both encourage disclosure and emotional processing, take energy and resources, and may interrupt a necessary down-time

Psychological First Aid: Immediate Response

PFA principle actions aim to:
- Establish safety and security
- Connect to restorative resources
- Reduce stress-related reactions
- Foster adaptive coping
- Enhance natural resilience

NCPTSD / NCTSN PFA Core Actions

1. Contact and Engagement
2. Safety and Comfort
3. Stabilization
4. Information Gathering
5. Practical Assistance
6. Connection with Social Supports
7. Information on Coping
8. Linkage with Collaborative Services

2 Weeks – 3 Months

- Crisis Counseling – supportive counseling and connection to resources
- Cognitive behavioral approaches have the strongest empirical support
- Not recommended for routine use for all
- Determined by:
  - the extent to which a sense of threat persists
  - sufficient resources to engage in the intervention
- Use guided self-help, low intensity empirically supported, flexible, modularized approaches
Potential Barriers to Outreach

1. Perceiving contact as intrusive
2. No Desire or Perceived Need:
   - Not symptomatic initially and failing to see any need for services
   - Having difficulty recognizing or articulating experiences
   - Wanting to avoid discussing difficult experiences

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Potential Solution to Outreach Barriers:
Be Person-Centered and Community Centered

Community Outreach to other service providers and systems
- Spiritual leaders
- Community leaders
- Clubs
- School personnel
- First responders
- Public health and health professionals
- Employee assistance programs
- Bartenders
- Hair dressers
- Librarians

Between PFA and Formal Treatment: Skills for Psychological Recovery (SPR)

- Evidence informed modular approach to help children, adolescents, adults, and families in the intermediate (weeks-months) period after disasters and terrorism.

SPR in Relation to PFA

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<tr>
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<th>PFA</th>
<th>SPR</th>
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<tbody>
<tr>
<td><strong>Different Time Frames for Delivery</strong></td>
<td>First hours and days</td>
<td>First weeks and months</td>
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<tr>
<td><strong>Different Levels of Engagement</strong></td>
<td>More “doing for”</td>
<td>More “doing with”</td>
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<td>Often one time meeting</td>
<td>Continued review of skills</td>
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Skills for Psychological Recovery (SPR)

- Flexible application of CBT principles in disaster settings
- Resilience building model vs. pathology treatment model
- Modular format
- Rationale is provided
- Helps individuals to identify and prioritize needs
- Helps people to learn new skills to meet needs
- Utilizes simple techniques and handouts

Key Point Emphasis: SPR

- Promote capacity building and action with the person vs. doing things for the person
- Partnership and facilitation when active listening isn’t sufficient
- Responsible to the person, not for the person
- Success = client empowerment and capacity
Components of SPR

- Problem-solving
- Activity scheduling
- Managing Reactions
- Helpful thinking
- Rebuilding Healthy Social Connections

SPR Evaluation Findings: Katrina / Gustav

- The average number of visits was 6
- The majority of visits lasted 60 minutes or more and occurred in the individual’s home
- Significant decreases were noted in the number and/or severity of stress reactions
- The proportion of people meeting criteria for referral decreased
- Providers rated SPR positively for “meeting individuals at their level,” providing people with lifelong skills, linking them with resources, and facilitating the whole process of recovery
- SPR requires more formal evaluation efforts in order to become evidence-based

SPR in Relation to Professional Counseling

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<th>Professional Counseling</th>
<th>SPR</th>
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<tr>
<td>Focuses on diagnosis and treatment</td>
<td>Focuses on assessment and fostering of strengths and coping skills</td>
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<tr>
<td>Office based</td>
<td>Community based</td>
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<td>May encourage focus on the past and its influence on current problems</td>
<td>Goals are more present-centered, behavioral, and focused on immediate activation of change</td>
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<td>Conducted only by health professionals</td>
<td>Conducted by either health professionals or paraprofessionals and trained community responders</td>
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<td>Longer duration</td>
<td>Shorter duration</td>
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<tr>
<td>Larger array of treatment interventions</td>
<td>More limited, simpler array of interventions, focused on fostering and developing skills</td>
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3 Months Onwards Post-Event

- Good research support for cognitive-behavioral approaches for a wide range of problems and after a broad range of disaster types
- Further evaluation and research would help clarify which components of CBT are best tolerated, work most quickly, and are most efficacious

Evidence-Informed Innovative Treatment

- Anticipatory Anxiety CBT
- Brief telephone interventions
- Virtual reality strategies
- Single-session simulations
- Writing exercises
- Internet-based interventions
- School-based interventions
- Adaptation for ongoing threat and culture

CBT for Terrorist Affected Individuals

- Eight weekly 60 minute sessions:
  - Education about trauma reactions
  - PMR and Thai meditation
  - PE and in vivo exposure
  - Taught to identify unrealistic and catastrophic thoughts and to modify thoughts.
  - Taught to evaluate the absolute risk of being harmed and to recognize the benefits of accepting a level of risk in order to permit normal functioning
  - Relapse Prevention
- More patients in the CBT condition (75%) achieved high end-state functioning than participants in the TAU (33%) condition ($\chi^2 = 4.86, p<0.05$), and had marked reductions in complicated grief reactions.

(Bryant et al, 2011)
Stress First Aid Model

**Seven Cs of Stress First Aid:**
1. **CHECK** - Assess, observe and listen
2. **COORDINATE** - Get help, refer as needed
3. **COVER** - Keep away ASAP
4. **CALM** - Relax, slow down, and breath
5. **CONNECT** - Get support from others
6. **COMPETENCE** - Build effectiveness
7. **CONFIDENCE** - Restore self-esteem and hope

The Disaster Psychosocial Capacity Building Pyramid

**Case Example I**

- Andy, a 10 year old boy was at school when an active shooter killed or injured 17 children and teachers. The boy’s class sheltered in place but the boy heard the shots in the hall and evidence of the shooting as the children were evacuated from the building.
- Because of a prior tendency to be anxious, and the nightmares he experienced after the shooting, Andy wanted to sleep with his parents for a period of time. They allowed him to share the bed, then transitioned him slowly to his own bed in the same room over the course of several months, and then to his own room.
- They continued to maintain a family schedule that included more time together in calming and enjoyable family activities, and had sharing time at dinner every night.
- They also allowed Andy to spend time with his friends regularly and reinforced for them over and over the ways that they were safe, cared for, and loved.
- Andy’s parents avoided watching the news for a period of time.

**Case Example II**

- In school, the school counselor talked with the students about how the school had made changes that would keep them safe.
- The counselor helped the teacher to pay attention to signs that the students were being triggered by reminders like loud noises, so that she could let them know immediately what the noises were, and find ways to remind them of the ways that they were safe now, help them with some breathing or imagery exercises, or give them time to engage in art or other creative activities.
- For the rest of the year the teacher set aside time each morning for circle time, and allowed the children to talk about whatever they wanted to talk about.
- The counselor taught the teacher some signs to be aware of so that she could refer children to counseling and/or formal mental health treatment, including changes in behavior and signs of distress such as stomachaches, headaches, trouble concentrating, unexplained crying, rigid avoidance of certain areas of the school, or social withdrawal.

**Case Example III**

- Andy’s parents worked with a counselor to create routines that would allow him to have a choice in his activities, and to build or create artwork.
- The counselor used EMDR with Andy about his nightmares, and taught Andy some new strategies to regulate his anxiety, including blowing bubbles and imagining a positive color for breathing in and negative color for breathing out, whenever he was anxious.
- The counselor helped Andy make a list of what he was grateful for, and what he could control in each of his days, and helped him replace his negative fearful automatic thoughts with more positive helpful thoughts.
- Andy’s parents were included in these sessions so they could reduce their own anxiety and reinforce Andy’s new skills at home. The counselor also showed he and his parents how he could use mobile apps at times to guide him in relaxation routines.

**Case Example IV**

- Andy’s parents made every effort to make sure that the boys views were included in their decision-making about where to live, what activities to choose, and their new family plans and goals.
- Andy’s parents took him Sunday school and had the Sunday school teacher talk with him about death and suffering from a religious perspective. She and Andy made a drawing about how Andy thought the children who died might be met by God and Angels.
- On the anniversary of the shooting, Andy and his parents had a family meeting and included a review of the things they had learned, how they could honor those lost in the shooting, things they were grateful for, and ways they had become stronger over the year, both as individuals and as a family.
- Andy and his family made a book about these topics, and he concluded that he was grateful for learning new skills and knowing that even in tough times, he and his family could be strong together and learn a lot.
Take Home Messages

- Emphasize resilience and community-building
- Utilize a flexible, tailored approach specific to context, needs, and phase
- Be evidence-informed or consensus-informed as much as possible
- Provide a spectrum of services
- Utilize innovative approaches that map onto individual and community needs
- Teach skills for self-sufficiency and longevity

Resources

The following resources may be helpful:

- NCPTSD PTSD Provider Resilience Toolkit
- NCPTSD PTSD Coach mobile app
- NCPTSD Mindfulness Coach mobile app
- NCPTSD PTSD Coach online
- National Child Traumatic Stress Network
- Fire Hero Learning Network

Thank you!

Questions?